

GOOD SHEPHERD HOSPITAL DAY

May 10, 1964

April 24, 1964

To: The Businessmen and Friends
of New Bern;

We the undersigned are on the Board of Directors of the Good Shepherd Hospital of this city. We all realize the very important part this hospital plays in the life of the City of New Bern.

Every year for the past fourteen years, New Bern and the surrounding communities have joined together once a year in extending a helping hand to this institution. This year on May 10th, the hospital will hold its fifteenth annual observance of "Good Shepherd Hospital Day."

The hospital in this effort is hoping to clear away all its debts so it may continue to operate in the "black".

Needless to say this hospital needs all our support, and knowing your great concern for New Bern all its citizens, we feel its a pleasure to call upon you for a worthy donation.

We do hope that a report can be made on May 10th., regarding the support of the businessmen of our City. Before you forget, please make out a check now; payable to the "Good Shepherd Hospital."

Thanking you in advance for your co-operation

Sincerely yours,

Good Shepherd Hospital

John G. Duan, Jr.
John G. Duan, Jr., Chairman

W.C. Chadwick
W.C. Chadwick, V. Chairman

Adolphus Carty
Rev. Adolphus Carty, Chaplain

and

Chairman of the Good Shepherd
Hospital Day Committee

THE DUKE ENDOWMENT

A TRUST ESTABLISHED BY
JAMES B. DUKE BY INDENTURE DATED
DECEMBER 11, 1924

OFFICE OF EXECUTIVE DIRECTOR
HOSPITAL AND ORPHAN SECTIONS
1500 NORTH CAROLINA NATIONAL BANK BUILDING
CHARLOTTE 2, NORTH CAROLINA

June 2, 1964

To Members of the Governing Boards of Assisted Hospitals
(Group No. 10):

Attached are three tabulations showing your hospital in comparison with eighteen other hospitals grouped according to the average number of beds in use during the period October 1, 1962 - September 30, 1963. Tabulations A-10 and B-10 give a comparison of service and costs and tabulation C-10 a comparison of your personnel by departments with the group averages. Copies of these tabulations were sent to your administrator about two weeks ago.

For your information your institution is Hospital No. 12 in the tabulation. The hospitals included in the group are: Allen Bennett Memorial, Greer; Angel, Franklin; Aston Park, Asheville; Bailey Memorial, Clinton; Baker Memorial, Charleston; Bamberg County Memorial, Bamberg; Beaufort Memorial, Beaufort; Berkeley County, Moncks Corner; Bladen County, Elizabethtown; Carolina General, Wilson; Duplin General, Kenansville; Good Shepherd, New Bern; Granville, Oxford; Hickory Memorial, Hickory; Loris Community, Loris; Marion County, Marion; Marion General, Marion; Mary Black Memorial, Spartanburg; and Ocean View Memorial, Myrtle Beach.

There are justifiable reasons for some of the variations and apparent inconsistencies in the comparisons and your administrator can likely explain the reasons. If, however, the study of these tabulations raises any questions about which you would like additional information from this office, kindly let us know.

Sincerely yours,

Marshall I. Pickens

Marshall I. Pickens
Executive Director

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THE DUKE ENDOWMENT
1963 MISCELLANEOUS HOSPITAL STATISTICS
October 1, 1962 - September 30, 1963

No. A-10

NINETEEN GENERAL HOSPITALS AVERAGING 51 TO 65 BEDS IN USE

		AVERAGE OF 19 HOSP.	HOSP. NO. 01 70	HOSP. NO. 02 110	HOSP. NO. 03 160	HOSP. NO. 04 165	HOSP. NO. 05 170	HOSP. NO. 06 180	HOSP. NO. 07 210	HOSP. NO. 08 220	HOSP. NO. 09 260	HOSP. NO. 10 360	HOSP. NO. 11 450	HOSP. NO. 12 820	HOSP. NO. 13 850	HOSP. NO. 14 930	HOSP. NO. 15 1160	HOSP. NO. 16 1220	HOSP. NO. 17 1230	HOSP. NO. 18 1280	HOSP. NO. 19 1550	
1 AVERAGE NUMBER OF BEDS IN USE		58	51	56	51	52	63	55	64	55	60	65	62	58	59	58	65	54	59	57	61	1
2 PATIENTS PER DAY NEWBORN EXCLUDED		40.9	40.1	22.9	39.3	40.1	46.0	53.1	38.6	34.3	35.3	54.0	43.5	27.4	45.1	57.3	43.7	39.4	32.1	46.7	38.3	2
3 PER CENT OCCUPANCY		70.5	78.4	40.9	77.1	77.1	73.0	96.5	60.3	62.4	58.8	83.1	70.2	47.2	74.4	98.8	67.2	73.0	54.4	81.9	62.8	3
4 NEWBORN PATIENTS PER DAY	# 3.5	3.3	4.8	2.4	0	4.0	3.6	2.8	3.1	3.6	3.5	7.0	2.6	3.8	3.1	7.2	2.1	2.3	4.6	1.2	1.4	4
5 DAYS OF CARE NEWBORN EXCLUDED		14,929	14,634	8,306	14,360	14,639	16,799	19,378	14,091	12,524	12,879	19,716	15,880	19,019	14,451	20,898	14,932	14,385	11,707	17,038	13,964	5
6 NEWBORN DAYS OF CARE	# 1,276	1,209	1,743	888	0	1,442	1,307	1,013	1,127	1,307	1,280	2,550	945	1,373	1,137	2,645	773	827	1,486	424	509	6
7 CHARITY DAYS OF CARE		2,423	44	844	1,418	4,616	286	4,989	1,464	4,331	2,850	2,701	7,034	5,010	942	2,123	2,244	2,090	1,405	873	367	7
8 PER CENT CHARITY		15.6	.3	9.1	9.9	26.7	1.6	24.5	9.6	31.3	20.2	12.1	41.8	44.0	5.4	9.0	13.4	13.7	13.5	5.0	2.5	8
9 PER CENT NEGRO	# 25.2	18.6	7.5	.6	0	17.4	0	33.5	42.4	40.9	24.1	0	22.4	100.0	0	7.8	12.7	25.8	4.5	0	8.5	9
10 INPATIENTS DISCHARGED NR EXCLUDED		2,356	2,529	1,253	1,438	2,530	2,176	2,115	2,650	2,120	2,360	2,877	2,339	1,580	2,135	3,827	1,479	2,041	2,577	2,378	2,344	10
11 NEWBORN PATIENTS DISCHARGED	# 348	330	553	237	0	298	372	311	392	392	649	845	293	343	240	580	372	180	512	93	165	11
12 AVERAGE DAYS STAY NEWBORN EXCLUDED		6.5	5.8	6.7	10.0	5.8	7.7	9.2	5.3	5.9	5.4	6.9	6.8	6.3	7.7	5.5	4.4	7.0	4.5	7.2	6.0	12
13 AVERAGE DAYS STAY NEWBORN	# 3.7	3.5	3.2	3.7	0	4.8	3.5	3.3	2.9	3.3	2.9	5.7	3.2	3.8	4.4	4.6	2.1	4.6	3.3	4.6	3.1	13
14 EMPLOYEES ON INPATIENT SERVICE		73	51	43	88	75	92	84	65	57	65	112	82	38	72	75	72	84	64	87	78	14
15 EMPLOYEES PER PATIENT PER DAY		1.8	1.3	1.9	2.2	1.9	2.0	1.6	1.7	1.7	1.8	2.1	1.9	1.4	1.6	1.3	1.6	2.1	2.0	1.9	2.0	15
16 PATIENTS DISCHARGED OVER 65 YEARS		316	184	141	508	284	261	409	354	270	315	411	339	177	278	297	429	348	311	393	267	16
17 PER CENT OF DISCHARGES		14.1	7.3	12.8	35.3	11.2	12.0	19.3	13.4	12.7	13.3	14.3	14.5	11.2	13.0	7.8	12.3	17.1	12.1	16.5	11.4	17
18 AVERAGE STAY		11.3	8.4	16.8	19.3	10.8	17.4	13.7	8.8	9.7	7.8	12.6	11.4	10.6	14.6	10.9	6.5	11.4	7.8	6.9	9.2	18

19 SALARIES PER INPATIENT PER DAY		\$ 12.44	\$ 12.74	\$ 10.67	\$ 15.89	\$ 14.44	\$ 11.62	\$ 9.65	\$ 12.18	\$ 9.67	\$ 11.76	\$ 10.09	\$ 14.31	\$ 9.30	\$ 13.75	\$ 12.01	\$ 11.87	\$ 13.01	\$ 13.57	\$ 16.45	\$ 13.43	19
20 PER CENT OF TOTAL		58.3	67.1	57.6	59.3	61.0	56.8	55.3	62.1	56.3	59.8	49.0	58.8	54.1	66.4	53.5	54.6	54.8	60.6	58.9	62.8	20

21 SUPPLIES PER INPATIENT PER DAY		\$ 6.43	\$ 4.69	\$ 5.87	\$ 9.83	\$ 6.34	\$ 7.00	\$ 6.28	\$ 5.63	\$ 6.30	\$ 4.93	\$ 6.81	\$ 7.91	\$ 5.67	\$ 5.17	\$ 6.62	\$ 8.03	\$ 8.11	\$ 6.41	\$ 8.03	\$ 6.26	21
22 PER CENT OF TOTAL		31.1	24.7	31.7	36.7	26.8	34.3	35.9	28.7	36.7	25.1	33.1	32.3	33.0	25.0	29.5	36.9	34.2	28.6	28.7	29.3	22

23 MISC PER INPATIENT PER DAY		\$ 2.25	\$ 1.56	\$ 1.98	\$ 1.08	\$ 2.90	\$ 1.82	\$ 1.53	\$ 1.79	\$ 1.19	\$ 2.97	\$ 3.69	\$ 2.27	\$ 2.21	\$ 1.76	\$ 3.82	\$ 1.86	\$ 2.41	\$ 2.42	\$ 3.48	\$ 1.70	23
24 PER CENT OF TOTAL		10.5	8.2	10.7	4.0	12.2	8.9	8.8	9.2	7.0	15.1	17.9	9.3	12.9	8.4	17.0	6.5	11.0	10.8	12.4	7.9	24

NOTES AND COMMENTS

THE DUKE ENDOWMENT
1963 HOSPITAL COST AND SERVICE COMPARISONS
October 1, 1962 - September 30, 1963

No. B-10

NINETEEN GENERAL HOSPITALS AVERAGING 51 TO 65 BEDS IN USE

PER INPATIENT PER DAY AVERAGES (Newborn Days Weighted 3:1)

	AVERAGE OF 19 HOSP.	HOSP. NO.01 70	HOSP. NO.02 110	HOSP. NO.03 160	HOSP. NO.04 165	HOSP. NO.05 170	HOSP. NO.06 180	HOSP. NO.07 210	HOSP. NO.08 220	HOSP. NO.09 260	HOSP. NO.10 360	HOSP. NO.11 650	HOSP. NO.12 820	HOSP. NO.13 850	HOSP. NO.14 930	HOSP. NO.15 1160	HOSP. NO.16 1220	HOSP. NO.17 1230	HOSP. NO.18 1280	HOSP. NO.19 1550		
1 OPERATING EXPENSE																					1	
2 ADMINISTRATION																					2	
3 SALARIES SUPPLIES MISCELLANEOUS		1.85	2.53	1.33	1.51	2.39	1.51	1.51	2.21	.76	2.12	1.80	1.89	2.07	1.47	1.51	1.92	1.77	1.63	2.85	2.44	3
4 INSURANCE AND BONDING		.20	.09	.18	.10	.22	.04	.16	.14	.02	.09	.12	.23	.25	.22	.65	.26	.53	.22	.06	.22	4
5 FOAB TAX AND RETIREMENT	# .40	.38	.37	.00	.43	.45	.49	.29	.36	.10	.39	.38	.45	.29	.44	.39	.39	.41	.57	.55	.43	5
6 ADMINISTRATION TOTAL		2.43	2.99	1.51	2.04	3.06	2.04	1.96	2.71	.88	2.60	2.30	2.57	2.61	2.13	2.55	2.57	2.71	2.42	3.46	3.09	6
7 DIETARY																					7	
8 SALARIES SUPPLIES MISCELLANEOUS		1.25	1.13	1.45	1.59	1.75	1.16	.90	1.32	.69	.95	1.01	1.09	.58	1.22	1.31	1.35	1.29	1.48	2.05	1.44	8
9 FOOD		1.90	1.26	1.56	3.57	1.08	2.32	1.84	1.92	1.85	1.06	2.49	2.33	1.34	1.65	2.06	1.52	2.29	2.07	1.84	2.01	9
10 DIETARY TOTAL		3.15	2.39	3.01	5.16	2.83	3.48	2.74	3.24	2.54	2.01	3.50	3.42	1.92	2.87	3.37	2.87	3.58	3.55	3.89	3.45	10
11 HOUSEKEEPING																					11	
12 SALARIES SUPPLIES MISCELLANEOUS		.80	.73	.46	.90	1.07	.61	.47	.64	1.05	.75	.82	.83	.61	1.19	.79	.99	.74	.77	1.07	.64	12
13 LINEN REPLACEMENT		.11	.02	.11	.01	.04	.06	.09	.10	.13	.12	.01	.21	.29	.06	.12	.17	.13	.15	.09	.13	13
14 HOUSEKEEPING TOTAL		.91	.75	.57	.91	1.11	.67	.56	.74	1.18	.87	.83	1.04	.90	1.25	.91	1.16	.87	.92	1.16	.77	14
15 LAUNDRY																					15	
16 SALARIES SUPPLIES MISCELLANEOUS	# .31	.08	.00	.00	.57	.00	.15	.00	.15	.00	.00	.00	.00	.00	.00	.38	.28	.00	.00	.00	.00	16
17 OUTSIDE SERVICE	# .54	.49	.41	.60	.00	1.04	.53	.25	.42	.41	.56	.54	.83	.55	.64	.82	.02	.00	.81	.42	.41	17
18 LAUNDRY TOTAL		.57	.41	.60	.57	1.04	.68	.25	.57	.41	.56	.54	.83	.55	.64	.82	.40	.28	.81	.42	.41	18
19 OPERATION OF PLANT																					19	
20 SALARIES SUPPLIES MISCELLANEOUS	# .51	.48	.73	.27	.41	.72	.18	.66	.87	.19	.46	.00	.64	.53	.25	.36	.67	.34	.65	.49	.75	20
21 FUEL POWER WATER AND ICE		.69	.65	.96	.73	.98	.56	.51	.75	.59	.75	.49	.57	.79	.47	.41	1.04	.66	.84	.65	.73	21
22 MAINTENANCE AND REPAIRS TO BUILDING	# .26	.23	.10	.47	.26	.00	.27	.00	.18	.47	.07	.32	.15	.14	.09	.50	.38	.17	.31	.49	.04	22
23 OPERATION OF PLANT TOTAL		1.40	1.48	1.70	1.40	1.70	1.01	1.17	1.80	1.25	1.28	.81	1.36	1.46	.81	1.27	2.09	1.17	1.80	1.63	1.52	23
24 HOUSEHOLD AND PROPERTY TOTAL		2.88	2.64	2.87	2.88	3.85	2.36	1.98	3.11	2.84	2.71	2.18	3.23	2.91	2.70	3.00	3.65	2.32	3.53	3.21	2.70	24
25 PROFESSIONAL SERVICES																					25	
26 NURSING SERVICE		5.71	4.98	5.62	7.52	5.86	6.00	5.41	4.79	5.33	5.24	5.69	7.13	2.84	6.85	5.21	4.54	6.15	6.45	7.95	4.89	26
27 NURSING EDUCATION	# 1.16	.06	.00	.00	.00	.00	.00	.00	.00	.00	.00	1.16	.00	.00	.00	.00	.00	.00	.00	.00	.00	27
28 MEDICAL AND SURGICAL		1.14	.58	.90	1.92	1.38	.58	.87	.80	1.15	1.09	1.56	1.82	.93	.81	1.81	1.38	1.54	1.06	.89	.67	28
29 PHARMACY AND DRUGS		1.33	.80	1.16	1.98	1.17	1.94	1.35	.85	1.14	1.10	.85	1.42	.96	1.38	1.08	1.93	1.93	.93	1.95	1.27	29
30 MEDICAL RECORDS AND LIBRARY		.30	.23	.41	.25	.25	.30	.13	.33	.07	.21	.18	.25	.23	.27	.49	.39	.32	.53	.63	.32	30
31 OPERATING ROOM		.94	.78	.84	1.27	.84	1.12	.58	.80	.55	1.21	.75	1.12	1.04	.64	.80	.68	1.45	1.09	1.26	1.00	31
32 DELIVERY ROOM	# .39	.37	.46	.36	.00	.25	1.12	.26	.26	.38	.28	.24	.20	.41	.25	.59	.29	.54	.40	.22	.54	32
33 ANESTHESIA DEPARTMENT		.56	1.04	.54	.35	1.01	.46	.25	.58	.48	.78	.38	.88	.75	.05	.46	.73	.64	.14	.49	.64	33
34 X RAY DEPARTMENT	# 1.30	1.23	1.22	.74	1.44	1.25	.00	1.11	1.10	1.17	1.15	.90	1.43	1.20	1.62	1.64	1.17	1.53	.99	2.08	1.59	34
35 LABORATORY		1.21	.90	.57	1.98	1.94	1.03	.83	1.04	.65	1.25	.89	1.00	1.37	1.10	1.45	1.54	1.02	1.31	1.93	1.24	35
36 PROFESSIONAL SERVICES TOTAL		12.85	10.99	11.14	16.71	13.95	12.55	10.79	10.55	10.92	12.31	12.60	15.25	9.73	12.97	13.53	12.65	15.12	12.90	17.40	12.16	36
37 SUBTOTAL COST PER INPATIENT PER DAY		\$21.31	\$19.01	\$18.53	\$26.79	\$23.69	\$20.43	\$17.47	\$19.61	\$17.18	\$19.63	\$20.58	\$24.47	\$17.17	\$20.67	\$22.45	\$21.74	\$23.73	\$22.40	\$27.96	\$21.40	37
38 REPLACEMENT AND/OR DEPRECIATION	# 1.14	1.02	1.76	1.10	.09	2.55	.10	.03	.80	.00	1.73	.48	1.27	.00	1.18	.36	1.82	1.74	1.84	1.14	1.40	38
39 SUBTOTAL COST PER INPATIENT PER DAY		\$22.33	\$20.77	\$19.63	\$26.88	\$26.24	\$20.53	\$17.50	\$20.41	\$17.18	\$21.36	\$21.06	\$25.74	\$17.17	\$21.85	\$22.81	\$23.56	\$25.47	\$24.24	\$29.10	\$22.80	39
40 INTEREST	# .07	.02	.00	.00	.08	.00	.08	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.12	.00	.00	.01	40
41 RENT TAXES ETC	# .33	.10	.00	.42	.16	.00	.14	.00	.00	.00	.62	.00	.00	.00	.00	.61	.00	.01	.00	.00	.00	41
42 TOTAL COST PER INPATIENT PER DAY		\$22.45	\$20.77	\$20.05	\$27.12	\$26.24	\$20.75	\$17.50	\$20.41	\$17.18	\$21.36	\$21.68	\$25.74	\$17.17	\$21.85	\$23.42	\$23.56	\$25.60	\$24.24	\$29.10	\$22.81	42
43 GROSS EARN PER INPATIENT PER DAY		\$23.92	\$23.47	\$23.86	\$26.74	\$24.71	\$23.53	\$22.75	\$20.90	\$18.43	\$26.61	\$23.57	\$24.69	\$15.84	\$21.52	\$26.65	\$26.20	\$24.99	\$23.04	\$30.66	\$26.23	43
44 *TOTAL COST PER INPATIENT PER DAY		\$21.37	\$19.28	\$18.75	\$27.13	\$24.67	\$19.76	\$16.91	\$19.40	\$16.08	\$20.10	\$20.03	\$24.79	\$15.80	\$20.94	\$21.66	\$22.86	\$24.67	\$22.21	\$28.63	\$22.28	44
45 *COLLECT. PER PAY INPATIENT PER DAY		\$21.17	\$21.29	\$19.09	\$24.64	\$19.42	\$21.81	\$17.17	\$19.67	\$12.87	\$24.44	\$20.03	\$21.40	\$12.38	\$20.39	\$25.18	\$23.62	\$26.48	\$19.61	\$28.83	\$23.96	45

* NEWBORN DAYS INCLUDED AT UNWEIGHTED VALUE
AVERAGE FOR HOSPITALS REPORTING

THE DUKE ENDOWMENT
1963 INFANTILE PERSONNEL COMPARISONS
October 1, 1962 - September 30, 1963

No. C-10

NINETEEN GENERAL HOSPITALS AVERAGING 51 TO 65 BEDS IN USE

AVERAGE NUMBER OF EMPLOYEES ON INFANTILE SERVICE

		AVERAGE OF 19 HOSP.	HOSP. NO.01 70	HOSP. NO.02 110	HOSP. NO.03 160	HOSP. NO.04 165	HOSP. NO.05 170	HOSP. NO.06 180	HOSP. NO.07 210	HOSP. NO.08 220	HOSP. NO.09 260	HOSP. NO.10 360	HOSP. NO.11 650	HOSP. NO.12 820	HOSP. NO.13 850	HOSP. NO.14 930	HOSP. NO.15 1160	HOSP. NO.16 1220	HOSP. NO.17 1230	HOSP. NO.18 1280	HOSP. NO.19 1550	
1 CLASSIFICATION																						1
2 ADMINISTRATION																						2
3 ADMINISTRATOR AND ASSISTANTS	# 1.1	1.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	2.0	2.0	1.0	1.0	1.0	1.0	3
4 ACCOUNTANTS AND BOOKKEEPERS	# 1.2	1.1	1.0	1.0	1.0	1.0	2.0	1.0	2.0	0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	2.0	4
5 CLERKS STENOGRAPHERS OTHERS		3.4	4.0	1.0	5.0	4.0	2.0	2.0	4.0	1.0	3.0	5.0	5.0	2.0	3.0	4.0	3.0	2.0	2.0	7.0	5.0	5
7 ADMINISTRATION TOTAL		5.6	6.0	3.0	7.0	6.0	5.0	4.0	7.0	2.0	5.0	7.0	7.0	4.0	5.0	7.0	6.0	4.0	4.0	8.0	8.0	7
8 DIETARY																						8
9 DIETITIANS AND ASSISTANTS	# 1.8	1.7	2.0	1.0	2.0	2.0	3.0	2.0	2.0	1.0	0	1.0	5.0	1.0	2.0	1.0	2.0	1.0	2.0	1.0	1.0	9
10 COOKS WAITERS AND OTHERS		7.8	5.0	6.0	6.0	9.0	9.0	8.0	6.0	6.0	8.0	7.0	6.0	3.0	8.0	6.0	9.0	13.0	7.0	11.0	12.0	10
12 DIETARY TOTAL		9.5	7.0	7.0	11.0	11.0	12.0	10.0	8.0	7.0	8.0	8.0	11.0	4.0	10.0	7.0	11.0	14.0	9.0	12.0	13.0	12
13 HOUSEHOLD AND PROPERTY																						13
14 HOUSEKEEPING PERSONNEL		5.5	4.0	1.0	6.0	7.0	9.0	4.0	6.0	5.0	6.0	9.0	5.0	5.0	6.0	4.0	7.0	5.0	3.0	8.0	4.0	14
15 LAUNDRY PERSONNEL	# 3.3	5	0	0	4.0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	15
16 LINEN SUPERVISOR AND HELPERS	# 1.2	3	0	0	1.0	0	2.0	0	0	0	0	1.0	0	0	0	0	0	0	0	0	0	16
17 ENGINEERS MAINTENANCE MEN OTHERS	# 1.8	1.4	2.0	0	2.0	2.0	1.0	2.0	4.0	1.0	1.0	2.0	1.0	1.0	0	0	0	0	1.0	1.0	2.0	17
18 HOUSEHOLD AND PROPERTY TOTAL		7.7	6.0	1.0	13.0	9.0	12.0	6.0	10.0	5.0	7.0	10.0	7.0	6.0	7.0	4.0	12.0	9.0	7.0	10.0	6.0	18
19 NURSING SERVICE																						19
20 SUPT ASSISTANTS SUPERVISORS		3.1	1.0	3.0	3.0	3.0	4.0	2.0	5.0	1.0	3.0	3.0	4.0	1.0	3.0	4.0	4.0	1.0	5.0	5.0	4.0	20
21 GENERAL DUTY GRADUATE NURSES		10.3	8.0	8.0	14.0	11.0	8.0	8.0	5.0	9.0	6.0	19.0	9.0	12.0	14.0	7.0	9.0	4.0	15.0	9.0	9.0	21
22 LICENSED PRACTICAL NURSES	# 5.6	5.1	2.0	0	4.0	0	22.0	4.0	3.0	8.0	3.0	7.0	4.0	1.0	12.0	3.0	2.0	8.0	10.0	1.0	2.0	22
23 NURSES AIDES ORDERLIES OTHERS		17.7	15.0	13.0	24.0	23.0	7.0	42.0	16.0	19.0	21.0	17.0	15.0	5.0	10.0	17.0	18.0	21.0	12.0	20.0	22.0	23
24 NURSE SECRETARIES	# 2.0	1.4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	24
25 NURSING SERVICE TOTAL		36.6	26.0	24.0	45.0	39.0	41.0	56.0	29.0	37.0	33.0	46.0	43.0	16.0	38.0	38.0	31.0	42.0	31.0	43.0	37.0	25
26 NURSING EDUCATION																						26
28 STUDENT NURSES PROFESSIONAL	# 24.0	1.3	0	0	0	0	0	0	0	0	0	24.0	0	0	0	0	0	0	0	0	0	28
31 NURSING EDUCATION TOTAL		1.3	0	0	0	0	0	0	0	0	0	24.0	0	0	0	0	0	0	0	0	0	31
32 MEDICAL AND SURGICAL																						32
33 RESIDENTS AND INTERNS	# 1.0	1	0	1.0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	33
34 CENTRAL SUPPLY GRADUATE NURSES	# 1.0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	34
35 CENTRAL SUPPLY HELPERS	# 1.8	5	0	0	0	0	0	0	0	0	0	1.0	0	0	0	0	0	1.0	0	0	0	35
36 THERAPISTS AND OTHERS	# 4.0	2	0	0	0	0	0	0	0	0	2.0	0	0	0	0	0	0	0	0	0	0	36
37 MEDICAL AND SURGICAL TOTAL		1.0	0	1.0	0	0	0	0	0	0	2.0	0	0	0	0	0	0	1.0	0	0	1.0	37
39 MEDICAL RECORDS AND LIBRARY	# 1.4	1.3	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0	1.0	2.0	2.0	1.0	1.0	2.0	2.0	1.0	2.0	3.0	1.0	39
40 OPERATING ROOMS																						40
41 GRADUATE NURSES		2.2	1.0	1.0	2.0	2.0	4.0	2.0	2.0	1.0	2.0	3.0	4.0	3.0	3.0	1.0	2.0	2.0	3.0	2.0	2.0	41
42 OTHERS	# 1.8	1.3	1.0	0	3.0	1.0	0	0	2.0	1.0	2.0	4.0	0	0	0	0	0	0	0	1.0	1.0	42
43 OPERATING ROOMS TOTAL		3.5	2.0	1.0	5.0	3.0	4.0	2.0	4.0	2.0	4.0	7.0	4.0	3.0	4.0	3.0	3.0	3.0	3.0	3.0	3.0	43
44 DELIVERY ROOMS																						44
45 GRADUATE NURSES	# 1.3	1.3	1.0	1.0	0	1.0	4.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	4.0	1.0	1.0	1.0	1.0	1.0	45
46 OTHERS	# 1.5	1.2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	46
47 DELIVERY ROOMS TOTAL		1.5	1.0	1.0	0	1.0	4.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	4.0	1.0	1.0	1.0	1.0	1.0	47
48 ANESTHESIA SERVICE																						48
49 ANESTHESIOLOGISTS	# 1.0	1	0	0	0	0	0	0	1.0	1.0	0	0	0	0	0	0	0	0	0	0	0	49
50 NURSE ANESTHETISTS	# 1.2	1.8	0	1.0	1.0	0	1.0	1.0	0	0	1.0	2.0	2.0	1.0	0	0	0	0	0	0	0	50
52 ANESTHESIA SERVICE TOTAL		2.8	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	2.0	2.0	1.0	0	0	0	0	0	0	0	52
53 X RAY DEPARTMENT																						53
54 RADIOLOGISTS	# 1.0	2	0	0	0	0	1.0	0	1.0	0	0	0	0	0	0	0	0	0	0	0	0	54
55 TECHNICIANS AND OTHERS		1.7	1.0	2.0	2.0	2.0	2.0	1.0	1.0	1.0	2.0	2.0	2.0	1.0	2.0	3.0	1.0	1.0	2.0	2.0	2.0	55
56 STUDENTS	# 1.7	2.2	1.0	2.0	2.0	2.0	6.0	1.0	2.0	1.0	2.0	2.0	2.0	1.0	3.0	4.0	1.0	1.0	2.0	3.0	2.0	56
57 X RAY DEPARTMENT TOTAL		2.2	1.0	2.0	2.0	2.0	6.0	1.0	2.0	1.0	2.0	2.0	2.0	1.0	3.0	4.0	1.0	1.0	2.0	3.0	2.0	57
58 LABORATORY																						58
60 TECHNICIANS AND OTHERS	# 1.0	2.1	1.0	1.0	3.0	2.0	2.0	2.0	2.0	1.0	1.0	3.0	2.0	1.0	3.0	3.0	3.0	2.0	2.0	3.0	3.0	60
61 STUDENTS		2.2	1.0	1.0	3.0	2.0	2.0	2.0	2.0	1.0	1.0	3.0	2.0	1.0	3.0	3.0	3.0	2.0	2.0	3.0	3.0	61
62 LABORATORY TOTAL		2.2	1.0	1.0	3.0	2.0	2.0	2.0	2.0	1.0	1.0	3.0	2.0	1.0	3.0	3.0	3.0	2.0	2.0	3.0	3.0	62
63 TOTAL EMPLOYEES		73.3	51.0	43.0	88.0	75.0	92.0	84.0	65.0	57.0	65.0	112.0	82.0	38.0	72.0	75.0	72.0	84.0	64.0	87.0	78.0	63
64 AVERAGE ENPL PER PATIENT PER DAY		1.8	1.2	1.8	2.2	1.8	2.0	1.5	1.6	1.6	1.8	2.0	1.8	1.3	1.6	1.3	1.6	2.1	2.0	1.8	2.0	64
65 PATIENTS PER DAY NEWBORN EXCLUDED		40.9	40.1	22.9	39.3	40.1	46.0	53.1	38.6	34.3	35.3	54.0	43.5	27.4	45.1	57.3	43.7	39.4	32.1	46.7	38.3	65
# AVERAGE FOR HOSPITALS REPORTING																						

THE GOOD SHEPHERD HOSPITAL, INC.

P. O. DRAWER 1699
NEW BERN, NORTH CAROLINA

September 17, 1964

Dear Board Members:

This is to inform you of the Semi-annual meeting of the Board of Directors of Good Shepherd Hospital, which will be held, Thursday morning September 24, 1964 at 10:30 A. M. This date has been suggested by Bishop Wright -- and, he has asked that every member of the Board to try and be present.

Again, I wish to remind you that this is an important meeting. So please, make yourself available for same.

Sincerely yours,



C. T. Faison, Secretary
Board of Directors

OTF:mc

THE GOOD SHEPHERD HOSPITAL, INC.

P. O. DRAWER 1699
NEW BERN, NORTH CAROLINA

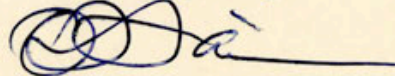
November 9, 1964

Dear Board Member:

This is to inform you that an important meeting of the Board of Directors of Good Shepherd Hospital, will be held this coming Thursday afternoon, November 12th, at 2:00 P. M.

Please note -- this meeting will be held in the Parish House of Christ Episcopal Church. We do hope everyone will be able to attend.

Sincerely yours,



O. T. Faison, Secretary
Board of Directors

OTF:ms

CERTIFIED COPY OF A RESOLUTION DULY ADOPTED BY THE BOARD OF COMMISSIONERS FOR THE
COUNTY OF CRAVEN AT A SPECIAL MEETING HELD IN THE CRAVEN COUNTY HOSPITAL IN THE
CITY OF NEW BERN, NORTH CAROLINA, TUESDAY, NOVEMBER 10, 1964

WHEREAS, the Episcopal Diocese of Eastern North Carolina, because of their humanitarian interest in the people, did out of their own resources and connections, some decades ago, build and equip a modern 60 bed hospital, in the City of New Bern, and have since operated same through the Good Shepherd Hospital Corporation, providing for the sick and afflicted over the years, under the benign influences of the Church; and

WHEREAS, because of existing circumstances the said Diocese and the Board of Trustees of the Good Shepherd Hospital Corporation have come to the conclusion that the financial burden involved in continuing to operate said Good Shepherd Hospital, is greater than this church organization feels that it is in position to continue to bear; and

WHEREAS, by reason of said Diocese's and said Trustees' great and continuing interest in ministering to the sick and afflicted of this area, they have agreed to convey said Good Shepherd Hospital property to Craven County, without cost to the County, to become a part and parcel of the Craven County Hospital operating program, conditioned only upon its being used for hospital or kindred purposes, thus continuing the hospital ministrations begun several years ago by this fine benevolent group of church people;

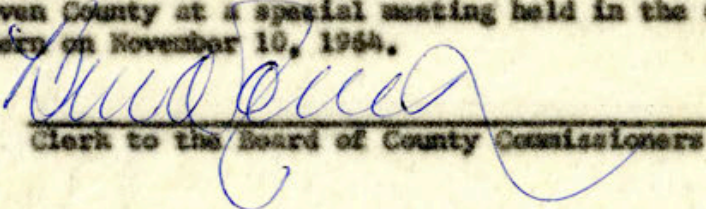
NOW THEREFORE BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF CRAVEN COUNTY:

1. That we commend the Episcopal Diocese of Eastern North Carolina and the Board of Trustees of the Good Shepherd Hospital Corporation for the fine work they have done in the operation of Good Shepherd Hospital over the years, and for the humanitarian purposes fulfilled by caring for the sick and afflicted people of our community, through the ministrations of this splendid hospital unit.
2. That we also commend the magnanimous spirit manifested on the part of the Diocese and the Good Shepherd Hospital Board of Trustees, in offering to convey the Good Shepherd property and facilities to Craven County, without cost, thus augmenting the Craven County hospital facilities, and insuring a continuation of some 220 local hospital beds, which the indications are will continue to be needed, to serve the local hospital requirements.
3. That we assure the good people who through faith and sacrificial efforts over the years, have kept the Good Shepherd Hospital in operation, for the benefit of the sick and afflicted, that it is the wish of this Board, and we feel sure, the purpose of the Craven County Hospital Corporation, to make the best possible use of, not only the Good Shepherd Hospital facilities, but of the Craven County Hospital as well, to the end that the hospital needs of this area may be served to the best possible advantage, both from the standpoint of the treatment received by the patients and the cost of such treatment.
4. That a copy of this resolution be forwarded to Bishop Thomas Wright of said Diocese, a copy given to Mr. John G. Dunn, Jr., Chairman of the Board of Trustees of the Good Shepherd Hospital Corporation, and a copy sent to each of the members of the Board of Trustees.

NORTH CAROLINA

CRAVEN COUNTY

I, Ben O. Jones, Clerk to the Board of County Commissioners of Craven County, do hereby certify the foregoing to be a true and correct copy of a resolution duly adopted by the Board of Commissioners of Craven County at a special meeting held in the Craven County Hospital in the City of New Bern on November 10, 1964.


Clerk to the Board of County Commissioners