

GOOD SHEPHERD HOSPITAL, INC.

New Bern, North Carolina

Report On

E X A M I N A T I O N

For Fiscal Year Ended

SEPTEMBER 30, 1963

ESTABLISHED 1908

**A. M. PULLEN & COMPANY**

CERTIFIED PUBLIC ACCOUNTANTS

|                      |                   |
|----------------------|-------------------|
| ATLANTA, GA.         | GREENSBORO, N. C. |
| CHARLOTTE, N. C.     | NEW BERN, N. C.   |
| COLUMBIA, S. C.      | NEW YORK, N. Y.   |
| DANVILLE, VA.        | RALEIGH, N. C.    |
| FAYETTEVILLE, N. C.  | RICHMOND, VA.     |
| GARDEN CITY, N. Y.   | WASHINGTON, D. C. |
| WINSTON-SALEM, N. C. |                   |

GOOD SHEPHERD HOSPITAL, INC.

(Incorporated March 26, 1942 under  
the Laws of North Carolina)

BISHOP THOMAS WRIGHT  
New Bern, North Carolina

JOHN G. DUNN, JR.  
Chairman

W. C. CHADWICK  
Vice-Chairman

Rev. Daniel Allen

Mrs. I. H. Smith

Mrs. C. H. Ashford

C. C. Sparrow

G. C. Fields

Dr. I. R. Stockton

Douglas Horner

Report On

D. L. Ward

C. E. McCotter

EXAMINATION

Mrs. John D. Whitford

Miss C. F. S. Rabin

E. E. Welch

W. W. Ryder

Rev. C. E. Williams

Rev. Edwin Sharpe

Miss Georgianna Yeatman

Rev. Alolphus Carty

DR. L. M. DISOSWAY

For Fiscal Year Ended

SEPTEMBER 30, 1963

CONTENTS

September 30, 1961

PAGES

CONCLUSION OF CERTIFIED PUBLIC ACCOUNTANTS

2

COMMENTS

3 - 4

EXHIBITS

BOARD OF TRUSTEES

BISHOP THOMAS WRIGHT  
Chairman - Ex-Officio

5

6

JOHN G. DUNN, JR.  
Chairman

W. C. CHADWICK  
Vice-Chairman

7

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Miss C. F. S. Rabin

E. E. Welch

W. W. Ryder

Rev. C. E. Williams

Rev. Edwin Sharpe

Miss Georgianna Yeatman

Rev. Alolphus Carty

DR. L. M. DISOSWAY  
Medical Director

O. T. FAISON  
Administrator

C O N T E N T S

September 30, 1963

NEW BERN, N. C.

|                                                   | <u>PAGES</u> |
|---------------------------------------------------|--------------|
| <u>CONCLUSION OF CERTIFIED PUBLIC ACCOUNTANTS</u> | 2            |
| <u>COMMENTS</u>                                   | 3 - 4        |
| <u>EXHIBITS</u>                                   |              |
| of Trustees                                       |              |
| of Good Shepherd Hospital, Inc.                   |              |
| " A "     Balance Sheet                           | 5            |
| " B "     Analysis of Fund Balances               | 6            |
| " C "     Statement of Income and Expenses -      |              |
| Operating Fund                                    | 7            |
| <u>SCHEDULES</u>                                  |              |
| 1     Insurance in Force                          | 8            |
| 2     Gross Earnings - In-Patient Service         | 9            |
| 3     Gross Earnings - Out-Patient Service        | 10           |
| 4     Departmental Operating Fund Expenses        | 11 - 12      |

Certified Public Accountants.

New Bern, N. C.  
October 18, 1963

**A. M. PULLEN & COMPANY**

CERTIFIED PUBLIC ACCOUNTANTS

ELKS TEMPLE BUILDING

NEW BERN, N. C.

|                              | 9-30-63             | 9-30-62             | Increase<br>(Decrease) |
|------------------------------|---------------------|---------------------|------------------------|
| <u>Operating Fund:</u>       |                     |                     |                        |
| Cash                         | \$ 838 78           | \$ 2 769 09         | (\$ 1 930 31)          |
| Accounts receivable - net    | 18 643 09           | 12 715 84           | 5 927 25               |
| The Board of Trustees        | 14 929 32           | 13 558 17           | 1 371 20               |
| Good Shepherd Hospital, Inc. | 822 15              | 758 03              | 64 12                  |
| New Bern, North Carolina     |                     |                     |                        |
| <u>Total Assets</u>          | <u>\$ 35 233 39</u> | <u>\$ 29 801 13</u> | <u>\$ 5 432 26</u>     |

We have examined the balance sheet of Good Shepherd Hospital, Inc. as of September 30, 1963 and the related statements of income and expense and analysis of fund balances for the year then ended. Our examination was made in accordance with generally accepted auditing standards and included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances, except as noted in the following paragraph.

In accordance with the terms of our engagement, we did not follow the generally accepted auditing procedures of confirming accounts receivable by direct correspondence with debtors and the observation of the taking of inventories or tests of physical quantities. In view of the aforementioned omission of generally accepted auditing procedures and the materiality of the receivables and inventories, we are not in a position to express an independent accountants' opinion on the over-all representations in the accompanying balance sheet and statements of income and expense and analysis of fund balances.

*A. M. Pullen Co.*  
Certified Public Accountants.

New Bern, N. C.  
 October 18, 1963

The decrease in the Operating Fund Balance of \$735.22 represents the part of the unpaid accounts which are considered by the Administrator to be collectible.

Insurance protection in force at September 30, 1963, as determined from policies presented for our examination, is presented in Schedule 1.

RESULTS OF OPERATIONS

The results of operations of the Operating Fund for the fiscal year ended September 30, 1963 are shown in detail in Exhibit "C", Statement of Income and Expenses - Operating Fund, supported by Schedules 2, 3 and 4. A summary of this statement is presented below in comparison with a similar summary for year ended September 30, 1962.

## FINANCIAL POSITION

The financial position of the Hospital at September 30, 1963 is presented in detail in Exhibit "A", Balance Sheet, and summarized below in comparison with a similar summary at September 30, 1962:

|                                        | <u>9-30-63</u>      | <u>9-30-62</u>      | <u>Increase<br/>(Decrease)</u> |
|----------------------------------------|---------------------|---------------------|--------------------------------|
| <b><u>Operating Fund:</u></b>          |                     |                     |                                |
| <b><u>Assets:</u></b>                  |                     |                     |                                |
| Cash                                   | \$ 838 78           | \$ 2 769 09         | (\$ 1 930 31)                  |
| Accounts receivable - net              | 18 643 09           | 12 715 84           | 5 927 25                       |
| Inventory                              | 14 929 37           | 13 558 17           | 1 371 20                       |
| Prepaid insurance                      | 822 15              | 758 03              | 64 12                          |
| <u>Total Assets</u>                    | <u>\$ 35 233 39</u> | <u>\$ 29 801 13</u> | <u>\$ 5 432 26</u>             |
| <b><u>Liabilities and Surplus:</u></b> |                     |                     |                                |
| Accounts payable                       | \$ 6 167 48         | \$ -                | \$ 6 167 48                    |
| Operating fund balance                 | 29 065 91           | 29 801 13           | ( 735 22)                      |
| <u>Total Liabilities and Surplus</u>   | <u>\$ 35 233 39</u> | <u>\$ 29 801 13</u> | <u>\$ 5 432 26</u>             |
| <b><u>Plant Fund:</u></b>              |                     |                     |                                |
| <b><u>Assets:</u></b>                  |                     |                     |                                |
| Land                                   | \$ 10 834 50        | \$ 10 834 50        | \$ -                           |
| Buildings                              | 144 217 82          | 144 217 82          | -                              |
| Equipment                              | 62 085 56           | 62 085 56           | -                              |
| Fence                                  | 1 086 74            | 1 086 74            | -                              |
| <u>Total Assets</u>                    | <u>\$218 224 62</u> | <u>\$218 224 62</u> | <u>\$ -</u>                    |
| <b><u>Liabilities and Surplus:</u></b> |                     |                     |                                |
| Reserve for appreciation of assets     | \$ 32 500 00        | \$ 32 500 00        | \$ -                           |
| Surplus                                | 185 724 62          | 185 724 62          | -                              |
| <u>Total</u>                           | <u>\$218 224 62</u> | <u>\$218 224 62</u> | <u>\$ -</u>                    |

The decrease in the Operating Fund Balance of \$735.22 represents the net loss for the year.

Accounts receivable - patients, in the amount of \$9,818.09, represents the part of the unpaid accounts which are considered by the Administrator to be collectible.

Insurance protection in force at September 30, 1963, as determined from policies presented for our examination, is presented in Schedule 1.

## RESULTS OF OPERATIONS

The results of operations of the Operating Fund for the fiscal year ended September 30, 1963 are shown in detail in Exhibit "C", Statement of Income and Expenses - Operating Fund, supported by Schedules 2, 3 and 4. A summary of this statement is presented below in comparison with a similar summary for year ended September 30, 1962.

|                                 | 9-30-63        | 9-30-62        | Increase<br>(Decrease) |
|---------------------------------|----------------|----------------|------------------------|
| Gross earnings from patients    | \$172 432 80   | \$162 778 42   | \$ 9 654 38            |
| Less: Deductions from earnings  | 61 377 96      | 52 013 30      | 9 364 66               |
| <u>Adjusted Gross Earnings</u>  |                |                |                        |
| <u>From Patients</u>            | \$111 054 84   | \$110 765 12   | \$ 289 72              |
| Departmental operating expenses | 184 208 63     | 173 341 00     | 10 867 63              |
| <u>Net Loss From Operations</u> | (\$ 73 153 79) | (\$ 62 575 88) | \$10 577 91            |
| Other revenue                   | 84 566 14      | 58 802 18      | 25 763 96              |
| <u>Net Income (Loss) Before</u> |                |                |                        |
| <u>Other Deductions</u>         | \$ 11 412 35   | (\$ 3 773 70)  | \$15 186 05            |
| Other deductions                | 12 147 57      | 320 30         | 11 827 27              |
| <u>Net Loss for Year</u>        | (\$ 735 22)    | (\$ 4 094 00)  | (\$ 3 358 78)          |

### SCOPE OF EXAMINATION

The scope of our examination is contained in our opening letter. Certain features of the examination are set forth below.

Cash on hand was counted and cash on deposit was reconciled with the amounts confirmed directly to us by the depositories. Recorded cash receipts were traced to their subsequent deposit in the bank on a test basis, and disbursements were verified by examination of cancelled checks and paid invoices also on a test basis.

Accounts receivable were listed and proved with the general ledger control account; however, we did not confirm the balances beyond the office records. In the opinion of the Administrator, the allowance for doubtful and uncollectible accounts in the amount of \$12,370.18 is sufficient to provide for uncollectible accounts.

The drugs and other inventories are reflected herein as submitted by the Administrator. We were not present at the physical count of inventories, nor have physical tests been made under our supervision.

Operating accounts were tested as to their general accuracy, but we did not examine all transactions.

## BALANCE SHEET

September 30, 1963

EXHIBIT "B"

EXHIBIT "A"

## A S S E T S

## Operating Fund:

|                                            |              |              |              |
|--------------------------------------------|--------------|--------------|--------------|
| Cash on hand and on deposit                | \$29 801 13  | \$185 724 62 | \$215 525 75 |
| Accounts receivable:                       |              |              |              |
| Patients                                   | \$ 22 188 90 |              | 735 22       |
| Less: Allowance for uncollectible accounts | 12 370 81    | \$ 9 818 09  |              |
| Counties                                   |              | 8 760 44     | 790 53       |
| State                                      |              | 64 56        | 18 643 09    |
| Inventory - supplies                       |              | 14 929 37    |              |
| Prepaid insurance                          |              | 822 15       |              |
| <u>Total Assets - Operating Fund</u>       |              |              | \$ 35 233 39 |

## Plant Fund:

|           |              |
|-----------|--------------|
| Land      | \$ 10 834 50 |
| Buildings | 144 217 82   |
| Equipment | 62 085 56    |
| Fence     | 1 086 74     |

Total Assets - Plant Fund 218 224 62

Total Assets \$253 458 01

## LIABILITIES AND FUND BALANCES

## Operating Fund:

|                          |             |
|--------------------------|-------------|
| Accounts payable         | \$ 4 715 52 |
| Payroll taxes withheld   | 1 451 96    |
| <u>Total Liabilities</u> | \$ 6 167 48 |

## Fund Balance (Exhibit "B")

29 065 91

Total Liabilities and Fund Balance - Operating Fund \$ 35 233 39

## Plant Fund:

|                                    |              |
|------------------------------------|--------------|
| Fund Capital and Reserves:         |              |
| Reserve for appreciation of assets | \$ 32 500 00 |
| Capital Balance - (Exhibit "B")    | 185 724 62   |

Total Fund Balance - Plant Fund 218 224 62

Total Liabilities and Fund Balances \$253 458 01

## Note:

1. An attorney has given the Hospital notice that he intends to institute legal action on behalf of a patient against a doctor and the Hospital for alleged gross negligence. The amount of the contingent liability is indeterminable at the balance sheet date, but may be substantial. Counsel for the Hospital considers the possibility of this becoming a determined liability of material amount to be remote.

## STATEMENT OF ANALYSIS OF FUND BALANCES - OPERATING FUND

For Fiscal Year Ended September 30, 1963

EXHIBIT "B"

|                                              | Operating<br>Fund | Plant<br>Fund | Total          |
|----------------------------------------------|-------------------|---------------|----------------|
| <u>Fund Balances - October 1, 1962</u>       | \$29 801 13       | \$185 724 62  | \$215 525 75   |
| Deduct: Net loss (Exhibit "C")               | ( 735 22)         |               | ( 735 22)      |
| <u>Fund Balances - September 30, 1963</u>    | \$29 065 91       | \$185 724 62  | \$214 790 53   |
|                                              | (Exh. "A")        | (Exh. "A")    |                |
| Provision for uncollectible accounts         |                   | 11 570 56     | 61 377 96      |
| <u>Adjusted Gross Earnings from Patients</u> |                   |               | \$111 054 84   |
| <u>Operating Expenses (Schedule 4)</u>       |                   |               | 124 208 61     |
| <u>Net Loss from Operations</u>              |                   |               | (\$ 73 153 77) |
| <u>Other Income</u>                          |                   |               |                |
| Appropriations or contributions:             |                   | \$52 024 72   |                |
| General contributions and donations:         |                   |               |                |
| Religious organizations                      |                   | 16 319 16     |                |
| The John Endowment                           |                   | 8 472 00      |                |
| Associations, individuals and others         |                   | 1 820 00      |                |
| The late S. Reynolds Fund                    |                   | 2 848 16      |                |
| Medical Record Transcript Fees               |                   | 21 00         |                |
| Bad debt recoveries                          |                   | 910 00        |                |
| Insurance discounts                          |                   | 410 51        |                |
| Other non-hospital income                    |                   | 1 740 59      | 84 566 14      |
|                                              |                   |               | \$ 11 412 35   |
| <u>Other Expenses</u>                        |                   |               |                |
| Replacement of equipment                     |                   |               | 12 197 57      |
| <u>Net Loss for Year (Exhibit "B")</u>       |                   |               | (\$ 735 22)    |

STATEMENT OF INCOME AND EXPENSES - OPERATING FUNDFor Fiscal Year Ended September 30, 1963

EXHIBIT "C"

Income:Gross Earnings from Patients:

In-patient service (Schedule 2)

Out-patient service (Schedule 3)

\$165 937 55

6 495 25

Total Gross Earnings from Patients

\$172 432 80

Less: Deductions from Gross Earnings:

Adjustments - contractual

Approved charity cases

\$ 50 00

47 757 40

\$47 807 40

Provision for uncollectible accounts

13 570 56

61 377 96

Adjusted Gross Earnings from Patients

\$111 054 84

Departmental Operating Expenses (Schedule 4)

184 208 63

Net Loss from Operations

(\$ 73 153 79)

Other Income:Appropriations or contributions -  
governmental

\$52 024 72

General contributions and donations:

Religious organizations

16 319 16

The Duke Endowment

8 472 00

Organizations, individuals and others

1 820 00

The Kate B. Reynolds Fund

2 848 16

Medical Record Transcript Fees

21 00

Bad debt recoveries

910 00

Purchase discounts

410 51

Other non-hospital income

1 740 59

84 566 14

\$ 11 412 35

Other Expenses:

Replacement of equipment

12 147 57

Net Loss for Year (Exhibit "B")

(\$ 735 22)

# INSURANCE IN FORCE

September 30, 1963

## SCHEDULE 1

|                                               | Co-Insurance  | Total      |
|-----------------------------------------------|---------------|------------|
| Insurance                                     | Amount        |            |
| <u>Fire, Lightning and Extended Coverage:</u> |               |            |
| Buildings:                                    |               |            |
| Hospital                                      | 80% 313 \$    | 160 000 00 |
| Nurses' home                                  | 80% 144 50    | 29 600 00  |
| Contents of buildings:                        |               |            |
| Hospital                                      | 7 598 00      | 40 000 00  |
| Nurses' home                                  | 34 717 40     | 2 100 00   |
|                                               | 17 621 50     |            |
|                                               | 21 758 00     |            |
| <u>Automobile Liability:</u>                  |               |            |
| Bodily injury                                 | 21 50/100     | 000 00     |
| Property damage                               |               | 10 000 00  |
| Medical                                       |               | 2 000 00   |
| Comprehensive                                 | A. C. V. Less | \$50 00    |
| <u>Liability:</u>                             |               |            |
| General liability:                            |               |            |
| Bodily injury excluding malpractice           | 25/250        | 000 00     |
| Property damage                               | 5/25          | 000 00     |
| Power plant - boiler (Limit per accident)     |               | 100 000 00 |
| Employees' blanket coverage                   |               | Schedule   |
| <u>Workmen's Compensation</u>                 |               | Statutory  |

### Note:

This schedule was prepared from information taken from the policies and does not purport to show all details of coverage or the adequacy thereof.

GROSS EARNINGS - IN-PATIENT SERVICE

9

For Fiscal Year Ended September 30, 1963

SCHEDULE 2

|                                                                   | <u>Amount</u> | <u>Total</u>        |
|-------------------------------------------------------------------|---------------|---------------------|
| Room and general service                                          |               | \$ 65 527 50        |
| Nursery - newborn                                                 |               | 1 465 50            |
| Special services:                                                 |               |                     |
| Operating room                                                    | \$ 6 313 50   |                     |
| Delivery room                                                     | 3 144 50      |                     |
| Anesthesia                                                        | 7 598 00      |                     |
| Medical and surgical supplies                                     | 7 770 50      |                     |
| Pharmacy and drugs                                                | 34 717 40     |                     |
| X-Ray                                                             | 17 621 50     |                     |
| Laboratory                                                        | 21 758 00     |                     |
| Telephone                                                         | 21 15         | 98 944 55           |
| <u>Total Gross Earnings - In-Patients</u><br><u>(Exhibit "C")</u> |               | <u>\$165 937 55</u> |

GROSS EARNINGS - OUT-PATIENT SERVICE

10

For Fiscal Year Ended September 30, 1963

## SCHEDULE 3

|                                                   |              |                   |
|---------------------------------------------------|--------------|-------------------|
| X-Ray                                             |              | \$3 279 25        |
| Laboratory                                        |              | 1 162 50          |
| Miscellaneous                                     |              | 2 053 50          |
| <u>Total Gross Earnings - Out-Patient Service</u> |              | <u>\$6 495 25</u> |
| <u>(Exhibit "C")</u>                              |              |                   |
| Supplies                                          | \$ 15 640 15 |                   |
| Indirect and General:                             | 457 20       |                   |
| Social security tax                               | 2 593 23     |                   |
| Other expenses                                    | 3 045 15     |                   |
|                                                   | 4 603 39     | \$ 27 349 12      |
| <u>Dietary:</u>                                   |              |                   |
| Salaries                                          | \$ 5 971 10  |                   |
| Food                                              | 14 029 64    |                   |
| Other supplies                                    | 79 80        | 20 080 54         |
| <u>Housekeeping:</u>                              |              |                   |
| Salaries                                          | \$ 5 321 80  |                   |
| Linens replacement                                | 3 000 00     |                   |
| Other supplies                                    | 509 43       |                   |
| Other expenses                                    | 550 58       | 9 381 81          |
| <u>Laundry - Outside Service</u>                  |              | 5 807 40          |
| <u>Plant Operation:</u>                           |              |                   |
| Salaries                                          | \$ 4 104 72  |                   |
| Fuel, power, water and ice                        | 8 299 49     |                   |
| Other supplies                                    | 1 500 23     |                   |
| Contractual and outside service                   | 1 509 23     | 15 413 67         |
| <u>Nursing Service - Salaries</u>                 |              | 29 760 77         |
| <u>Medical and Surgical Supplies</u>              |              | 9 788 62          |
| <u>Pharmacy and Drugs:</u>                        |              |                   |
| Supplies                                          | \$ 10 047 03 |                   |
| Other expense                                     | 1 00         | 10 048 03         |
| <u>Medical Records and Library:</u>               |              |                   |
| Salaries                                          | \$ 1 800 00  |                   |
| Supplies                                          | 626 71       | 2 426 71          |
| <u>Operating Room:</u>                            |              |                   |
| Salaries                                          | \$ 8 890 00  |                   |
| Supplies                                          | 2 000 00     | 10 890 00         |
| <u>Delivery Room:</u>                             |              |                   |
| Salaries                                          | \$ 3 000 00  |                   |
| Supplies                                          | 1 300 00     | 4 300 00          |
| <u>Anesthesia:</u>                                |              |                   |
| Salaries                                          | \$ 5 482 50  |                   |
| Supplies                                          | 2 315 29     |                   |
| Other expense                                     | 100 00       | 7 897 79          |
| (Forwarded)                                       |              | \$153 144 46      |

DEPARTMENTAL OPERATING FUND EXPENSES

11

For Fiscal Year Ended September 30, 1963

SCHEDULE 4

|                                      | <u>Amount</u>   | <u>Total</u> |
|--------------------------------------|-----------------|--------------|
| <u>Administrative and General:</u>   |                 |              |
| Salaries                             | \$ 16 640 15    |              |
| Supplies                             | 467 20          |              |
| Insurance and bonding                | 2 593 23        |              |
| Social security tax                  | 3 045 15        |              |
| Other expenses                       | <u>4 603 39</u> | \$ 27 349 12 |
| <u>Dietary:</u>                      |                 |              |
| Salaries                             | \$ 5 971 10     |              |
| Food                                 | 14 029 64       |              |
| Other supplies                       | <u>79 80</u>    | 20 080 54    |
| <u>Housekeeping:</u>                 |                 |              |
| Salaries                             | \$ 5 321 80     |              |
| Linen replacement                    | 3 000 00        |              |
| Other supplies                       | 509 43          |              |
| Other expenses                       | <u>550 58</u>   | 9 381 81     |
| <u>Laundry - Outside Service</u>     |                 | 5 807 40     |
| <u>Plant Operation:</u>              |                 |              |
| Salaries                             | \$ 4 104 72     |              |
| Fuel, power, water and ice           | 8 299 49        |              |
| Other supplies                       | 1 500 23        |              |
| Contractual and outside service      | <u>1 509 23</u> | 15 413 67    |
| <u>Nursing Service - Salaries</u>    |                 | 29 760 77    |
| <u>Medical and Surgical Supplies</u> |                 | 9 788 62     |
| <u>Pharmacy and Drugs:</u>           |                 |              |
| Supplies                             | \$ 10 047 03    |              |
| Other expense                        | <u>1 00</u>     | 10 048 03    |
| <u>Medical Records and Library:</u>  |                 |              |
| Salaries                             | \$ 1 800 00     |              |
| Supplies                             | <u>626 71</u>   | 2 426 71     |
| <u>Operating Room:</u>               |                 |              |
| Salaries                             | \$ 8 890 00     |              |
| Supplies                             | <u>2 000 00</u> | 10 890 00    |
| <u>Delivery Room:</u>                |                 |              |
| Salaries                             | \$ 3 000 00     |              |
| Supplies                             | <u>1 300 00</u> | 4 300 00     |
| <u>Anesthesia:</u>                   |                 |              |
| Salaries                             | \$ 5 482 50     |              |
| Supplies                             | 2 310 29        |              |
| Other expense                        | <u>105 00</u>   | 7 897 79     |
| (Forwarded)                          |                 | \$153 144 46 |

(Forwarded)

| <u>Amount</u> | <u>Total</u> |
|---------------|--------------|
|               | \$153 144 46 |

X-Ray:

|                |                 |           |
|----------------|-----------------|-----------|
| Salaries       | \$ 8 140 40     |           |
| Supplies       | 3 023 93        |           |
| Other expenses | <u>1 375 93</u> | 12 540 26 |

Laboratories:

|                |                 |                  |
|----------------|-----------------|------------------|
| Salaries       | \$ 8 333 62     |                  |
| Supplies       | 2 394 12        |                  |
| Other expenses | <u>3 596 17</u> | <u>14 323 91</u> |

Total In-Patient Departmental  
Operating Fund Expenses

\$180 008 63

Out-Patient Department:

|          |                 |  |
|----------|-----------------|--|
| Salaries | \$ 2 400 00     |  |
| Supplies | <u>1 800 00</u> |  |

Total Out-Patient Departmental  
Operating Fund Expenses

4 200 00

Total Departmental Operating Fund  
Expenses (Exhibit "C")

\$184 208 63

