

THE DUKE ENDOWMENT

A TRUST ESTABLISHED BY
JAMES B. DUKE BY INDENTURE DATED
DECEMBER 11, 1924

OFFICE OF EXECUTIVE DIRECTOR
HOSPITAL AND ORPHAN SECTIONS
1500 NORTH CAROLINA NATIONAL BANK BUILDING
CHARLOTTE 2, NORTH CAROLINA

May 9, 1963

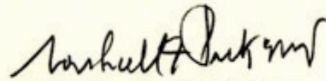
To Members of the Governing Boards of Assisted Hospitals
(Group No. 9):

Attached are three tabulations showing your hospital in comparison with eighteen other hospitals grouped according to the average number of beds in use during the period October 1, 1961 - September 30, 1962. Tabulations A-9 and B-9 give a comparison of service and costs and tabulation C-9 a comparison of your personnel by departments with the group averages. Copies of these tabulations were sent to your administrator about two weeks ago.

For your information your institution is Hospital No. 18 in the tabulation. The hospitals included in the group are: Angel, Franklin; Bladen County, Elizabethtown; Carolina General, Wilson; Good Shepherd, New Bern; Granville, Oxford; Hickory Memorial, Hickory; Hugh Chatham Memorial, Elkin; Lula Conrad Hoots Memorial, Yadkinville; Marion General, Marion; Richmond County Memorial, Rockingham; Baker Memorial Sanatorium, Charleston; Bamberg County Memorial, Bamberg; Beaufort Memorial, Beaufort; Berkeley County, Moncks Corner; Cannon Memorial, Pickens; Clarendon Memorial, Manning; Loris Community, Loris; Mary Black Memorial, Spartanburg; Newberry County Memorial, Newberry.

There are justifiable reasons for some of the variations and apparent inconsistencies in the comparisons and your administrator can likely explain the reasons. If, however, the study of these tabulations raises any questions about which you would like additional information from this office, kindly let us know.

Sincerely yours,



Marshall I. Pickens
Executive Director

THE DUKE ENDOWMENT
1962 MISCELLANEOUS HOSPITAL STATISTICS
October 1, 1961 - September 30, 1962

No. A-9

NINETEEN GENERAL HOSPITALS AVERAGING 52 TO 70 BEDS IN USE

	AVERAGE OF 19 HOSP.	HOSP. NO. 01 1280	HOSP. NO. 02 260	HOSP. NO. 03 1160	HOSP. NO. 04 1730	HOSP. NO. 05 1190	HOSP. NO. 06 980	HOSP. NO. 07 1230	HOSP. NO. 08 930	HOSP. NO. 09 360	HOSP. NO. 10 170	HOSP. NO. 11 1490	HOSP. NO. 12 510	HOSP. NO. 13 850	HOSP. NO. 14 330	HOSP. NO. 15 210	HOSP. NO. 16 110	HOSP. NO. 17 180	HOSP. NO. 18 820	HOSP. NO. 19 220	
1 AVERAGE NUMBER OF BEDS IN USE	61	53	60	65	70	70	70	59	58	65	63	66	52	59	70	64	56	55	58	55	1
2 PATIENTS PER DAY NEWBORN EXCLUDED	40.3	46.1	32.7	37.4	46.2	32.3	44.2	33.3	57.3	53.5	45.4	45.3	40.3	48.7	35.5	35.5	23.6	48.9	27.3	33.0	2
3 PER CENT OCCUPANCY	66.1	87.0	54.5	57.5	66.0	46.1	63.1	55.9	98.8	82.3	72.1	68.6	77.5	82.5	50.7	55.5	42.1	88.9	47.1	60.0	3
4 NEWBORN PATIENTS PER DAY	3.7	1.0	3.6	2.4	6.1	3.3	5.4	5.3	7.1	6.3	2.7	4.3	2.4	3.0	1.8	3.4	2.4	2.6	4.1	3.6	4
5 DAYS OF CARE NEWBORN EXCLUDED	15.244	16.825	11.919	13.666	16.855	11.779	16.138	12.054	20.913	19.515	16.569	16.519	14.697	17.761	12.453	12.959	8.632	17.839	9.979	12.061	5
6 NEWBORN DAYS OF CARE	1.361	350	1.314	875	2.216	1.209	1.976	1.947	2.608	2.297	1.001	1.584	894	1.079	639	1.258	874	941	1.483	1.310	6
7 CHARITY DAYS OF CARE	2.474	539	3.224	1.502	2.203	1.919	1.639	2.133	2.721	2.788	195	3.692	3.681	964	3.772	1.558	1.632	4.118	4.472	4.254	7
8 PER CENT CHARITY	16.4	3.1	24.4	10.3	11.6	14.8	9.0	15.2	11.6	12.8	1.1	20.4	23.6	5.1	27.8	11.0	17.2	21.9	39.0	31.8	8
9 PER CENT NEGRO	# 24.3	19.2	0	31.4	14.7	21.1	5.7	5.5	5.2	0	0	22.6	42.1	0	3.3	36.5	1.2	29.6	100.0	40.1	9
10 INPATIENTS DISCHARGED NB EXCLUDED	2.396	2.482	2.317	2.945	3.336	1.791	3.090	2.607	3.729	2.881	2.098	2.561	1.689	2.205	2.358	2.369	1.371	2.010	1.641	2.041	10
11 NEWBORN PATIENTS DISCHARGED	366	86	453	389	559	285	447	625	610	453	298	337	226	252	207	388	260	295	401	384	11
12 AVERAGE DAYS STAY NEWBORN EXCLUDED	6.3	6.8	5.1	4.6	5.1	6.6	5.2	4.6	5.6	6.8	7.9	6.5	8.7	8.1	5.5	5.5	6.3	8.9	6.1	5.9	12
13 AVERAGE DAYS STAY NEWBORN	3.7	4.1	2.9	2.2	4.0	4.2	4.4	3.1	4.3	5.1	3.4	4.7	4.0	4.3	3.1	3.2	3.4	3.2	3.7	3.4	13
14 EMPLOYEES ON INPATIENT SERVICE	70	84	74	69	92	65	83	64	73	107	86	79	64	69	54	62	38	73	38	56	14
15 EMPLOYEES PER PATIENT PER DAY	1.7	1.8	2.3	1.8	2.0	2.0	1.9	1.9	1.3	2.0	1.9	1.7	1.6	1.4	1.5	1.7	1.6	1.5	1.4	1.7	15
16 PATIENTS DISCHARGED OVER 65 YEARS	293	331	286	302	323	376	409	290	277	321	248	460	239	330	300	266	134	338	136	208	16
17 *PER CENT OF DISCHARGES	12.5	13.3	12.3	10.3	9.7	21.0	13.2	11.1	7.4	11.1	11.8	18.0	14.2	15.0	12.7	11.2	9.8	16.8	8.3	10.2	17
18 AVERAGE STAY	11.0	6.6	8.5	6.5	8.0	10.4	9.5	7.7	14.6	12.3	18.5	11.2	15.6	15.8	10.2	8.2	10.4	14.3	9.9	9.9	18
# AVERAGE FOR HOSPITALS REPORTING * NEWBORN AND STILLBORN EXCLUDED *****																					
19 SALARIES PER INPATIENT PER DAY	\$ 11.45	\$ 15.62	\$ 14.31	\$ 12.75	\$ 12.99	\$ 13.03	\$ 13.22	\$ 12.89	\$ 10.88	\$ 9.34	\$ 11.42	\$ 11.22	\$ 10.49	\$ 12.17	\$ 8.99	\$ 11.28	\$ 9.73	\$ 9.23	\$ 8.68	\$ 9.31	19
20 PER CENT OF TOTAL	57.6	61.3	60.6	55.1	59.0	62.1	63.1	62.4	52.8	48.2	59.0	58.5	55.1	64.5	47.9	61.8	57.0	54.9	53.8	58.0	20
21 SUPPLIES PER INPATIENT PER DAY	\$ 6.23	\$ 7.05	\$ 6.05	\$ 8.30	\$ 6.61	\$ 5.52	\$ 5.73	\$ 5.73	\$ 6.96	\$ 6.55	\$ 6.60	\$ 6.57	\$ 7.09	\$ 5.10	\$ 6.18	\$ 5.46	\$ 5.85	\$ 6.04	\$ 5.40	\$ 5.65	21
22 PER CENT OF TOTAL	31.7	27.7	25.6	35.9	30.0	26.3	27.4	27.8	33.8	33.8	34.1	34.2	37.2	27.1	32.9	29.9	34.3	36.0	33.4	35.2	22
23 MISC PER INPATIENT PER DAY	\$ 2.12	\$ 2.82	\$ 3.25	\$ 2.10	\$ 2.42	\$ 2.43	\$ 1.99	\$ 2.03	\$ 2.77	\$ 3.49	\$ 1.33	\$ 1.40	\$ 1.47	\$ 1.59	\$ 3.59	\$ 1.52	\$ 1.48	\$ 1.53	\$ 2.07	\$ 1.08	23
24 PER CENT OF TOTAL	10.7	11.0	13.8	9.0	11.0	11.6	9.5	9.8	13.4	18.0	6.9	7.3	7.7	8.4	19.2	8.3	8.7	9.1	12.8	6.8	24

NOTES AND COMMENTS

THE DUKE ENDOWMENT
1962 HOSPITAL COST AND SERVICE COMPARISONS
October 1, 1961 - September 30, 1962

No. B-9

NINETEEN GENERAL HOSPITALS AVERAGING 52 TO 70 BEDS IN USE

PER INPATIENT PER DAY AVERAGES (Newborn Days Weighted 3:1)

		AVERAGE OF 19 HOSP.	HOSP. NO. 01 1280	HOSP. NO. 02 260	HOSP. NO. 03 1160	HOSP. NO. 04 1730	HOSP. NO. 05 1190	HOSP. NO. 06 980	HOSP. NO. 07 1230	HOSP. NO. 08 930	HOSP. NO. 09 360	HOSP. NO. 10 170	HOSP. NO. 11 1490	HOSP. NO. 12 510	HOSP. NO. 13 850	HOSP. NO. 14 330	HOSP. NO. 15 210	HOSP. NO. 16 110	HOSP. NO. 17 180	HOSP. NO. 18 820	HOSP. NO. 19 220	
1	OPERATING EXPENSE																					1
2	ADMINISTRATION																					2
3	SALARIES SUPPLIES MISCELLANEOUS	\$ 1.71	\$ 2.61	\$ 2.13	\$ 2.24	\$ 1.89	\$ 2.79	\$ 1.73	\$ 1.50	\$ 1.42	\$ 1.78	\$ 1.32	\$ 1.34	\$ 1.46	\$ 1.33	\$ 1.34	\$ 2.00	\$ 1.01	\$ 1.52	\$ 2.05	\$.78	3
4	INSURANCE AND BONDING	.18	.01	.11	.15	.46	.08	.14	.17	.56	.13	.03	.18	.34	.20	.15	.13	.16	.20	.20	.03	4
5	F O A B TAX AND RETIREMENT	.30	.43	.36	.38	.42	.38	.42	.49	.34	.34	.00	.40	.36	.34	.30	.16	.00	.25	.25	.04	5
6	ADMINISTRATION TOTAL	2.19	3.05	2.60	2.77	2.77	3.25	2.29	2.16	2.32	2.25	1.35	1.92	2.16	1.87	1.79	2.29	1.17	1.97	2.50	.85	6
7	DIETARY																					7
8	SALARIES SUPPLIES MISCELLANEOUS	1.20	2.05	1.11	1.56	1.18	1.56	1.41	1.39	1.23	.94	1.12	.83	1.01	1.18	1.16	1.38	1.45	.82	.58	.84	8
9	FOOD	1.82	1.72	1.38	1.72	1.70	1.34	2.12	2.00	2.14	2.34	2.09	2.37	2.27	1.52	1.44	1.90	1.56	1.68	1.30	1.97	9
10	DIETARY TOTAL	3.02	3.77	2.49	3.28	2.88	2.90	3.53	3.39	3.37	3.28	3.21	3.20	3.28	2.70	2.60	3.28	3.01	2.50	1.88	2.81	10
11	HOUSEKEEPING																					11
12	SALARIES SUPPLIES MISCELLANEOUS	.82	1.02	1.03	1.18	.85	1.44	.67	.68	.74	.69	.53	1.02	.86	1.06	.82	.63	.44	.41	.56	.88	12
13	LINEN REPLACEMENT	.13	.08	.15	.26	.05	.28	.01	.04	.15	.08	.07	.14	.16	.12	.16	.12	.10	.06	.29	.12	13
14	HOUSEKEEPING TOTAL	.95	1.10	1.18	1.44	.90	1.72	.68	.72	.89	.77	.60	1.16	1.02	1.18	.98	.75	.54	.47	.85	1.03	14
15	LAUNDRY																					15
16	SALARIES SUPPLIES MISCELLANEOUS	.09	.00	.00	.34	.00	.00	.00	.00	.00	.00	.16	.56	.46	.00	.00	.15	.00	.00	.00	.00	16
17	OUTSIDE SERVICE	.47	.38	.74	.17	.72	.42	.69	.84	.70	.50	.49	.03	.00	.55	.51	.38	.59	.23	.58	.40	17
18	LAUNDRY TOTAL	.56	.38	.74	.51	.72	.42	.69	.84	.70	.50	.65	.59	.46	.55	.51	.53	.59	.23	.58	.40	18
19	OPERATION OF PLANT																					19
20	SALARIES SUPPLIES MISCELLANEOUS	.40	.53	.65	.71	.46	.31	.48	.63	.37	.00	.02	.49	.31	.20	.04	.81	.20	.78	.44	.20	20
21	FUEL POWER WATER AND ICE	.67	.76	.83	.97	.68	1.08	.57	.80	.39	.48	.47	.71	.77	.40	.48	.74	.88	.55	.63	.51	21
22	MAINTENANCE AND REPAIRS TO BUILDING	.26	.53	.08	.49	.48	.02	.07	.03	.28	.39	.40	.07	.22	.09	.84	.15	.17	.00	.24	.46	22
23	OPERATION OF PLANT TOTAL	1.33	1.72	1.56	2.17	1.62	1.48	1.12	1.46	1.04	.87	.89	1.27	1.30	.69	1.36	1.70	1.25	1.33	1.31	1.17	23
24	HOUSEHOLD AND PROPERTY TOTAL	2.84	3.20	3.48	4.12	3.24	3.62	2.49	3.02	2.63	2.14	2.14	3.02	2.78	2.42	2.85	2.98	2.38	2.03	2.74	2.60	24
25	PROFESSIONAL SERVICES																					25
26	NURSING SERVICE	5.35	7.38	6.87	5.04	5.45	4.84	6.30	6.25	4.49	5.08	6.19	5.37	5.02	5.94	4.94	4.74	4.90	5.09	2.79	5.01	26
27	NURSING EDUCATION	.06	.00	.00	.00	.00	.00	.00	.00	.00	1.13	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	27
28	MEDICAL AND SURGICAL	1.01	.84	1.31	1.36	1.19	.72	.61	1.03	1.61	1.58	.45	1.03	1.24	.90	1.24	.74	.86	.98	.70	.28	28
29	PHARMACY AND DRUGS	1.29	1.66	1.15	2.08	1.89	.97	.94	.58	1.18	.71	2.23	1.06	1.62	1.44	1.56	.84	1.20	1.29	1.11	.96	29
30	MEDICAL RECORDS AND LIBRARY	.33	.50	.38	.41	.31	.74	.32	.47	.56	.21	.26	.32	.30	.24	.32	.33	.38	.10	.17	.03	30
31	OPERATING ROOM	.90	1.12	1.56	.39	.54	1.71	1.19	1.06	.84	.82	1.20	.79	.81	.57	.89	.68	.87	.57	1.00	.55	31
32	DELIVERY ROOM	.36	.12	.33	.32	.70	.50	.25	.38	.55	.19	.82	.38	.19	.22	.20	.26	.32	.28	.41	.37	32
33	ANESTHESIA DEPARTMENT	.49	.47	.89	.70	.52	.28	.73	.12	.42	.35	.43	.04	.54	.04	.87	.63	.67	.22	.72	.58	33
34	X RAY DEPARTMENT	1.03	1.79	1.16	1.09	1.56	.65	1.37	.95	1.35	.85	.00	1.16	.49	1.55	.83	.88	.73	1.15	1.08	.98	34
35	LABORATORY	.95	1.59	1.39	1.60	.96	.81	.91	1.24	1.28	.79	1.06	.95	.63	.97	.68	.60	.57	.73	.77	.58	35
36	PROFESSIONAL SERVICES TOTAL	11.77	15.47	15.04	12.99	13.12	11.22	12.62	12.08	12.28	11.71	12.64	11.04	10.84	11.87	11.53	9.70	10.50	10.29	9.03	9.76	36
37	SUB TOTAL COST PER INPATIENT PER DAY	\$ 19.82	\$ 25.49	\$ 23.61	\$ 23.16	\$ 22.01	\$ 20.99	\$ 20.93	\$ 20.65	\$ 20.60	\$ 19.38	\$ 19.34	\$ 19.18	\$ 19.06	\$ 18.86	\$ 18.77	\$ 18.25	\$ 17.06	\$ 16.79	\$ 16.15	\$ 16.02	37
38	REPLACEMENT AND/OR DEPRECIATION	.87	.87	1.81	1.87	.00	2.03	1.28	1.77	.24	.17	.26	.00	1.32	1.11	1.20	1.28	1.17	.05	.03	.00	38
39	SUB TOTAL COST PER INPATIENT PER DAY	\$ 20.69	\$ 26.36	\$ 25.42	\$ 25.03	\$ 22.01	\$ 23.02	\$ 22.21	\$ 22.42	\$ 20.84	\$ 19.55	\$ 19.60	\$ 19.18	\$ 20.38	\$ 19.97	\$ 19.97	\$ 19.53	\$ 18.23	\$ 16.84	\$ 16.18	\$ 16.02	39
40	INTEREST	.01	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.20	.00	.00	.00	.00	.00	40
41	RENT TAXES ETC	.14	.00	.00	.00	.06	.00	.00	.00	.55	1.16	.43	.00	.00	.00	.00	.00	.40	.00	.00	.00	41
42	TOTAL COST PER INPATIENT PER DAY	\$ 20.84	\$ 26.36	\$ 25.42	\$ 25.03	\$ 22.07	\$ 23.02	\$ 22.21	\$ 22.42	\$ 21.39	\$ 20.71	\$ 20.03	\$ 19.18	\$ 20.38	\$ 19.97	\$ 20.17	\$ 19.53	\$ 18.63	\$ 16.84	\$ 16.18	\$ 16.02	42
43	GROSS EARN PER INPATIENT PER DAY	\$ 22.29	\$ 29.53	\$ 24.79	\$ 24.17	\$ 26.59	\$ 22.91	\$ 22.34	\$ 21.23	\$ 21.19	\$ 22.53	\$ 20.46	\$ 19.67	\$ 21.96	\$ 21.52	\$ 25.39	\$ 19.80	\$ 24.16	\$ 23.21	\$ 14.82	\$ 17.23	43
44	*TOTAL COST PER INPATIENT PER DAY	\$ 19.65	\$ 26.00	\$ 23.74	\$ 24.02	\$ 20.37	\$ 21.59	\$ 20.61	\$ 20.34	\$ 19.82	\$ 19.26	\$ 19.28	\$ 18.07	\$ 19.59	\$ 19.21	\$ 19.52	\$ 18.38	\$ 17.49	\$ 16.29	\$ 14.78	\$ 14.99	44
45	*COLLECTIONS PER PAY INPATIENT PER DAY	\$ 19.40	\$ 28.34	\$ 20.80	\$ 21.28	\$ 23.59	\$ 19.64	\$ 20.10	\$ 18.85	\$ 19.30	\$ 19.28	\$ 19.34	\$ 18.04	\$ 18.83	\$ 18.60	\$ 24.70	\$ 17.04	\$ 18.17	\$ 17.96	\$ 12.36	\$ 12.47	45
* NEWBORN DAYS INCLUDED AT UNWEIGHTED VALUE																						
# AVERAGE FOR HOSPITALS REPORTING																						

THE DUKE ENDOWMENT
1962 INPATIENT PERSONNEL COMPARISONS
October 1, 1961 - September 30, 1962

No. C-9

NINETEEN GENERAL HOSPITALS AVERAGING 52 TO 70 BEDS IN USE

AVERAGE NUMBER OF EMPLOYEES ON INPATIENT SERVICE

		AVERAGE OF 19 HOSP.	HOSP. NO. 01 1280	HOSP. NO. 02 260	HOSP. NO. 03 1160	HOSP. NO. 04 1730	HOSP. NO. 05 1190	HOSP. NO. 06 980	HOSP. NO. 07 1230	HOSP. NO. 08 930	HOSP. NO. 09 360	HOSP. NO. 10 170	HOSP. NO. 11 1490	HOSP. NO. 12 510	HOSP. NO. 13 850	HOSP. NO. 14 330	HOSP. NO. 15 210	HOSP. NO. 16 110	HOSP. NO. 17 180	HOSP. NO. 18 820	HOSP. NO. 19 220		
1	CLASSIFICATION																					1	
2	ADMINISTRATION																					2	
3	ADMINISTRATOR AND ASSISTANTS	# 1.2	1.1	.0	1.0	2.0	1.0	1.0	1.0	2.0	1.0	2.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	3
4	ACCOUNTANTS AND BOOKKEEPERS	# 1.2	1.1	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	2.0	1.0	1.0	1.0	3.0	1.0	1.0	1.0	1.0	1.0	.0	4
5	CLERKS STENOGRAPHERS OTHERS	# 3.3	2.9	7.0	3.0	3.0	6.0	4.0	3.0	2.0	4.0	5.0	2.0	3.0	2.0	.0	4.0	.0	2.0	2.0	2.0	1.0	5
6	STUDENTS		.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	6
7	ADMINISTRATION TOTAL		5.1	8.0	5.0	6.0	8.0	6.0	5.0	4.0	7.0	7.0	6.0	5.0	4.0	5.0	6.0	2.0	4.0	4.0	2.0	7	
8	DIETARY																					8	
9	DIETITIANS AND ASSISTANTS		1.5	1.0	1.0	2.0	2.0	1.0	1.0	2.0	1.0	1.0	3.0	2.0	2.0	2.0	2.0	1.0	1.0	1.0	1.0	1.0	9
10	COOKS WAITERS AND OTHERS		7.3	9.0	9.0	9.0	9.0	8.0	10.0	7.0	7.0	7.0	7.0	8.0	8.0	5.0	6.0	6.0	8.0	3.0	6.0	10	
11	STUDENTS		.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	11
12	DIETARY TOTAL		8.8	10.0	10.0	11.0	11.0	9.0	11.0	9.0	8.0	8.0	10.0	9.0	10.0	10.0	7.0	8.0	7.0	9.0	4.0	7.0	12
13	HOUSEHOLD AND PROPERTY																					13	
14	HOUSEKEEPING PERSONNEL		5.8	9.0	6.0	8.0	8.0	6.0	8.0	3.0	4.0	9.0	5.0	8.0	7.0	6.0	3.0	6.0	1.0	3.0	5.0	5.0	14
15	LAUNDRY PERSONNEL	# 3.3	.7	.0	.0	3.0	.0	.0	.0	.0	.0	.0	1.0	5.0	4.0	.0	.0	.0	.0	.0	.0	.0	15
16	LINEN SUPERVISOR AND HELPERS	# 1.0	.3	1.0	.0	.0	1.0	.0	.0	1.0	.0	1.0	.0	1.0	.0	.0	.0	.0	.0	.0	.0	.0	16
17	ENGINEERS MAINTENANCE MEN OTHERS	# 1.7	1.3	1.0	1.0	2.0	1.0	1.0	2.0	3.0	.0	.0	1.0	2.0	1.0	1.0	4.0	1.0	3.0	1.0	1.0	.0	17
18	HOUSEHOLD AND PROPERTY TOTAL		8.1	11.0	7.0	13.0	10.0	7.0	10.0	7.0	4.0	10.0	7.0	16.0	12.0	6.0	4.0	10.0	2.0	6.0	6.0	5.0	18
19	NURSING SERVICE																					19	
20	SUPT ASSISTANTS SUPERVISORS		3.2	5.0	3.0	4.0	4.0	2.0	2.0	5.0	6.0	3.0	4.0	3.0	3.0	1.0	5.0	3.0	2.0	1.0	1.0	20	
21	GENERAL DUTY GRADUATE NURSES		9.8	14.0	9.0	5.0	14.0	8.0	12.0	4.0	10.0	17.0	8.0	15.0	9.0	12.0	12.0	5.0	7.0	9.0	8.0	21	
22	LICENSED PRACTICAL NURSES	# 7.9	7.1	1.0	7.0	2.0	8.0	2.0	4.0	11.0	3.0	7.0	22.0	.0	.0	10.0	3.0	4.0	9.0	33.0	1.0	8.0	22
23	NURSES AIDES ORDERLIES OTHERS	# 15.0	14.2	20.0	19.0	19.0	16.0	19.0	24.0	11.0	18.0	16.0	7.0	19.0	18.0	10.0	15.0	14.0	.0	5.0	19.0	23	
24	WARD SECRETARIES	# 1.5	.2	2.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	1.0	.0	.0	.0	.0	.0	.0	.0	24
25	NURSING SERVICE TOTAL		34.5	42.0	38.0	30.0	42.0	31.0	42.0	31.0	37.0	43.0	41.0	37.0	30.0	36.0	31.0	28.0	19.0	45.0	16.0	36.0	25
26	NURSING EDUCATION		.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	26
27	DIRECTOR ASSISTANTS INSTRUCTORS		.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	27
28	STUDENT NURSES PROFESSIONAL	# 24.0	1.3	.0	.0	.0	.0	.0	.0	.0	.0	24.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	28
29	STUDENT NURSES PRACTICAL		.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	29
30	HOUSEMOTHERS AND OTHERS		.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	30
31	NURSING EDUCATION TOTAL		1.3	.0	.0	.0	.0	.0	.0	.0	.0	24.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	31
32	MEDICAL AND SURGICAL																					32	
33	RESIDENTS AND INTERNS	# 1.0	.1	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	1.0	.0	.0	.0	.0	33
34	CENTRAL SUPPLY GRADUATE NURSES	# 1.0	.1	.0	.0	.0	.0	.0	.0	.0	.0	.0	1.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	34
35	CENTRAL SUPPLY HELPERS	# 1.7	.5	.0	3.0	1.0	2.0	.0	1.0	2.0	.0	.0	1.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	35
36	THERAPISTS AND OTHERS	# 4.0	.2	.0	.0	.0	.0	.0	.0	.0	.0	4.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	36
37	MEDICAL AND SURGICAL TOTAL		.9	.0	3.0	1.0	2.0	.0	1.0	2.0	.0	.0	4.0	2.0	.0	.0	.0	1.0	.0	.0	.0	.0	37
38	PHARMACY AND DRUGS	# 1.0	.1	.0	.0	.0	.0	.0	1.0	.0	.0	.0	.0	1.0	.0	.0	.0	.0	.0	.0	.0	.0	38
39	MEDICAL RECORDS AND LIBRARY	# 1.6	1.5	3.0	1.0	1.0	2.0	3.0	2.0	2.0	2.0	2.0	1.0	2.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	.0	39
40	OPERATING ROOMS																					40	
41	GRADUATE NURSES		2.2	2.0	2.0	1.0	2.0	3.0	3.0	3.0	1.0	2.0	4.0	3.0	2.0	3.0	1.0	3.0	1.0	2.0	3.0	1.0	41
42	OTHERS	# 1.6	.9	1.0	3.0	.0	1.0	1.0	2.0	.0	2.0	4.0	.0	.0	1.0	1.0	.0	1.0	.0	1.0	.0	1.0	42
43	OPERATING ROOMS TOTAL		3.1	3.0	5.0	1.0	3.0	4.0	5.0	3.0	3.0	6.0	4.0	3.0	2.0	4.0	2.0	3.0	1.0	3.0	3.0	2.0	43
44	DELIVERY ROOMS																					44	
45	GRADUATE NURSES	# 1.4	1.2	1.0	.0	1.0	3.0	1.0	1.0	1.0	3.0	1.0	4.0	1.0	.0	1.0	.0	1.0	1.0	1.0	1.0	1.0	45
46	OTHERS	# 1.0	.4	.0	1.0	.0	.0	1.0	1.0	1.0	.0	.0	1.0	1.0	.0	1.0	.0	1.0	.0	.0	.0	.0	46
47	DELIVERY ROOMS TOTAL		1.6	1.0	1.0	1.0	3.0	2.0	2.0	2.0	3.0	1.0	4.0	2.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	47
48	ANESTHESIA SERVICE																					48	
49	ANESTHESIOLOGISTS	# 1.0	.1	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	1.0	.0	.0	.0	.0	1.0	49
50	NURSE ANESTHETISTS	# 1.2	.8	1.0	1.0	1.0	2.0	.0	2.0	.0	1.0	2.0	1.0	.0	1.0	.0	1.0	.0	1.0	1.0	1.0	.0	50
51	STUDENTS		.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	.0	51
52	ANESTHESIA SERVICE TOTAL		.9	1.0	1.0	1.0	2.0	.0	2.0	.0	1.0	2.0	1.0	.0	1.0	.0	1.0	1.0	1.0	1.0	1.0	1.0	52
53	X RAY DEPARTMENT																					53	
54	RADIOLOGISTS	# 1.0	.2	1.0	.0	.0	1.0	.0	.0	.0	.0	.0	1.0	.0	.0	.0	1.0	.0	.0	.0	.0	.0	54
55	TECHNICIANS AND OTHERS		1.7	2.0	2.0	1.0	3.0	1.0	1.0	2.0	4.0	2.0	2.0	1.0	2.0	2.0	1.0	2.0	1.0	1.0	1.0	1.0	55
56	STUDENTS	# 1.7	.3	.0	.0	.0	1.0	.0	.0	.0	.0	.0	3.0	.0	.0	1.0	.0	.0	.0	.0	.0	.0	56
57	X RAY DEPARTMENT TOTAL		2.2	3.0	2.0	1.0	5.0	1.0	1.0	2.0	4.0	2.0	6.0	2.0	1.0	3.0	2.0	2.0					

AVERAGE OF HOSPITALS REPORTING

THE GOOD SHEPHERD HOSPITAL, INC.

P. O. DRAWER 1699
NEW BERN, NORTH CAROLINA

September 12, 1963

Dear Board Member:

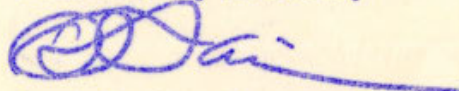
The semi-annual meeting of the Board of Directors of Good Shepherd Hospital, will be held Monday morning, September 30 at 10:30 A.M. to 12 noon.

Following are some of the items to appear on the agenda:

1. N.C. Medical Care Commission Report
2. Air-Conditioning
3. Joint Commission on Accreditation of Hospitals report.
4. Law Briefs
5. Resolution from Craven County Hospital Board.

There will be other important matters brought before this Board at this time. This is an important meeting. Please arrange to be present.

Sincerely yours,
O.T. Faison, Secretary



Good Shepherd Hospital

14 September 1963

Mr. O. T. Faison
P. O. Drawer 1699
New Bern, North Carolina

Dear Mr. Faison:

I have received today your reminder of the meeting of the Board of Directors of Good Shepherd Hospital to be held Monday, September 30. I shall be out of town that week, and I regret very much that I shall not be able to attend this important meeting of the Board.

With sincere best wishes, I am

Faithfully yours,

C. Edward Sharp

CES/b